



OFFICIAL PROGRAMME

THEME

Uniting Leadership, Capital and Policy for Africa's Transformation

DATES

19–20 November 2026

Two days of capital, policy, leadership and dealmaking.

VENUE

Ocean View Arena**Dar es Salaam, Tanzania**

Where Africa's Presidents, Ministers, Government Leaders, CEOs and Global Investors Meet to Shape the Future of Business and Investment.





A two-day architecture designed for ideas, capital, connection and transactions.

DAY 1 • THINK + INVEST Capital, Investment & Africa's Growth Capital and investment take centre stage: global capital flows, investability, national opportunities, company scale and the next African enterprise. LEADERSHIP LAYERS From Vision to Scale Presidents → Ministers → Directors-General / Parastatal CEOs → CEOs → Investors → Entrepreneurs → Strategic Partners	DAY 2 • CONNECT + DEAL Business Growth, Deals & Global Expansion CEOs, ministers, parastatal leaders and investors turn capital into partnerships, market expansion, investment showcases and commitments. SUMMIT EXPERIENCE Four Pillars THINK — Ideas & Leadership INVEST — Capital & Investment Opportunities CONNECT — CEO, Government & Investor Networking DEAL — Transactions, M&A, PPPs & Strategic Partnerships
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EVENT DETAILS

19–20 November 2026 • Ocean View Arena, Dar es Salaam, Tanzania

SUMMIT THEME: Uniting Leadership, Capital and Policy for Africa’s Transformation

DAY 1**CAPITAL, INVESTMENT & AFRICA'S GROWTH****07:30 – 08:45****ARRIVAL & CONNECTION****CEO REGISTRATION, EXECUTIVE NETWORKING & BUSINESS BREAKFAST****Invite-only tables for:**

- CEOs
- Investors
- Family offices
- Private equity
- Banks
- Government/investment agencies
- Multinational companies

Purpose: Start business conversations before the formal programme.

08:45 – 09:00**OPENING CEREMONY****Welcome to World CEO Summit Africa**

Short opening from the Summit Chairman / Founder.

09:00 – 09:30**OPENING KEYNOTE****Africa's Next Growth Era: Where Will the World's Capital Go?****A high-level keynote examining:**

- Africa's economic opportunity
- Global capital flows
- Africa's emerging industries
- The next generation of African companies
- Why investors should look beyond traditional commodities
- What African businesses need to become globally competitive

This should be one powerful speaker, not a panel.

09:30 – 10:30**PRESIDENT FORUM****Africa's Investment Future: From Potential to Prosperity**

A high-level Presidential & Government Leaders Dialogue bringing together African Heads of State / Heads of Government, senior government leaders, CEOs and international investors.

Central Question**How can Africa accelerate investment, economic transformation and private-sector-led growth?****KEY TOPICS**

- Investment policy
- Infrastructure
- Trade
- Regional integration
- Foreign direct investment
- Private-sector growth
- Public-private partnerships
- Industrialisation
- Africa's position in the global economy

PARTICIPANTS

- Presidents / Heads of State
- Heads of Government
- Senior Government Representatives
- Ministers
- Major African CEOs
- International Investors

Format: High-level strategic dialogue, with limited speakers and no long presentations.

10:30 – 11:00**NETWORKING****CEO COFFEE & NETWORKING**

DAY 1 • CONTINUED

CAPITAL, INVESTMENT & AFRICA'S GROWTH



11:00 – 12:15

GLOBAL CEO FORUM

The New African Business Landscape**Question****Where are the biggest opportunities for companies operating in Africa over the next 5–10 years?****DISCUSSION**

- Consumer markets
- Manufacturing
- Infrastructure
- Technology
- Financial services
- Energy
- Agriculture
- Logistics
- Healthcare
- Real estate
- Digital economy

DAY 1 • CONTINUED

CAPITAL, INVESTMENT & AFRICA'S GROWTH

**12:15 – 13:00****INVESTMENT MASTERCLASS****How Global Investors Assess Africa**

A practical session for CEOs:

What makes an African company investable?**TOPICS**

- Corporate governance
- Financial transparency
- Scalability
- Valuation
- Risk
- Management
- Exit strategies
- Access to capital

13:00 – 14:15**EXECUTIVE INVESTMENT LUNCH****CEO Investment Tables**

Instead of an ordinary lunch, create CEO Investment Tables.

EXAMPLE

- Table 1: Infrastructure Investment
- Table 2: Energy
- Table 3: Financial Services
- Table 4: Technology
- Table 5: Agriculture & Food
- Table 6: Manufacturing
- Table 7: Real Estate
- Table 8: Healthcare
- Table 9: Logistics
- Table 10: Private Equity & Venture Capital

14:15 – 15:15**INVEST IN AFRICA****Where Are the Next Billion-Dollar Opportunities?**

This should become one of your signature sessions.

Representatives from selected countries/regions present:

- Priority investment sectors
- Major projects
- Incentives
- PPP opportunities
- Infrastructure opportunities
- Industrial opportunities
- Investment requirements

15:15 – 15:45**NETWORKING****NETWORKING BREAK****15:45 – 16:45****CEO POWER SESSION****Building African Companies That Can Compete Globally**

Conversation between major African business leaders.

QUESTIONS

- How do African companies scale?
- How do they enter new countries?
- How do they attract international capital?
- How do they build strong management teams?
- How do they compete against multinational corporations?

DAY 1 • CONTINUED

CAPITAL, INVESTMENT & AFRICA'S GROWTH

**16:45 – 17:30****FUTURE OF BUSINESS****AI, Technology & the Next African Enterprise****TOPICS**

- Artificial intelligence
- Digital transformation
- Fintech
- Automation
- Cybersecurity
- Digital infrastructure
- Data
- Future workforce

17:30 – 18:30**THE CEO INVESTMENT DEBATE****Where Should CEOs Put Their Money Next?**

A dynamic debate rather than a traditional panel.

POSSIBLE PROPOSITIONS

- Energy vs Technology
- Manufacturing vs Services
- Africa vs Global Markets
- Infrastructure vs Consumer Markets

Audience voting can make this interactive.

19:30 – 22:00**GALA & AWARDS****WORLD CEO SUMMIT GALA DINNER & LEADERSHIP AWARDS**

This is important for the prestige of the summit.

POTENTIAL AWARDS

- African CEO of the Year
- Global Investor of the Year
- African Business Leader of the Year
- Investment Deal of the Year
- Emerging CEO of the Year
- African Company of the Year
- Lifetime Achievement Award
- Women Leadership Award
- Innovation & Technology Award

DAY 2**BUSINESS GROWTH, DEALS & GLOBAL EXPANSION**

Day 1 should be about capital and investment. Day 2 should be about what CEOs actually do with that capital.

08:00 – 09:00**CEO EXECUTIVE BREAKFAST****The CEO's Agenda for the Next Decade**

Invite-only.

09:00 – 09:30**DAY 2 KEYNOTE****The Future of African Enterprise****FOCUS****How do we create companies worth \$1B, \$10B and \$100B?****09:30 – 10:30****GOVERNMENT PARASTATAL FORUM****The Future of Africa's Government Parastatals & Public Enterprises**

A dedicated high-level forum for Directors-General, CEOs, Managing Directors and Chairpersons of African government parastatals and public institutions.

Central Question

How can Africa's government parastatals become more efficient, commercially sustainable, investment-ready and globally competitive?

KEY DISCUSSION AREAS

- Modernising government parastatals
- Institutional transformation
- Good corporate governance
- Financial sustainability
- Digital transformation
- Infrastructure development
- Public-private partnerships
- Attracting private and international capital
- Improving operational efficiency
- Commercialisation
- Regional expansion
- Innovation
- Leadership and performance
- Building world-class public enterprises

Special DG Leadership Dialogue

“What Should Africa's Parastatals Become by 2035?”

Each participating Director-General / Parastatal CEO can address:

1. What is the biggest challenge?
2. What must change?
3. Where is investment required?
4. What opportunities exist for private-sector partnership?
5. What should the institution achieve by 2035?

This forum should be positioned as a closed-door/high-level executive discussion, with selected public-enterprise leaders invited to speak.

10:30 – 11:00**NETWORKING****NETWORKING BREAK**

DAY 2 • CONTINUED**BUSINESS GROWTH, DEALS & GLOBAL EXPANSION****11:00 – 12:00****AFRICA MINISTERIAL FORUM****The Ministers' Agenda for Africa's Next Growth Era**

A special forum bringing together Ministers from across Africa to discuss the policies required to unlock investment, trade and business growth.

Central Question

What must African governments do now to create the conditions for the next generation of investment and business growth?

DISCUSSION

- Investment policies
- Trade and AfCFTA
- Industrialisation
- Infrastructure
- Energy
- Agriculture
- Technology and digital economy
- Mining and natural resources
- Financial markets
- Public-private partnerships
- Ease of doing business
- Regional integration
- Job creation
- Attracting foreign investment

Ministerial Investment & Policy Dialogue

Each participating minister can highlight:

- A priority reform
- A priority sector
- A major investment opportunity
- A partnership opportunity

This creates a direct bridge between Ministers → CEOs → Investors.

DAY 2 • CONTINUED**BUSINESS GROWTH, DEALS & GLOBAL EXPANSION****12:00 – 13:00****THE CAPITAL SESSION****Banking, Private Equity & the Future of African Capital****INVITE**

- Commercial banks
- Development finance institutions
- Private equity
- Sovereign wealth funds
- Pension funds
- Family offices
- Institutional investors

DISCUSSION**“What capital is available — and what must African companies do to access it?”****13:00 – 14:00****SECTOR INVESTMENT FORUM****Simultaneous CEO Sessions**

Run several simultaneous CEO sessions:

- Energy & Natural Resources
- Agriculture & Food Security
- Technology & AI
- Infrastructure & Construction
- Financial Services
- Manufacturing & Industrialisation
- Healthcare
- Real Estate & Urban Development

14:00 – 15:00**CEO BUSINESS LUNCH****Africa's Most Investable Sectors****15:00 – 16:00****DEALMAKERS FORUM****M&A, Joint Ventures & Strategic Partnerships**

This is where I would make your summit different.

BRING TOGETHER**Buyer + Seller + Investor + Government + Advisor****DISCUSSION**

- M&A
- Joint ventures
- Strategic investment
- PPPs
- Cross-border expansion
- Corporate partnerships

16:00 – 17:00**AFRICA'S NEXT BUSINESS GIANTS****The Companies That Will Define the Next Decade**

Showcase 10–15 high-growth companies.

Each company gets:

5–7 minutes

to present:

- What we do
- Market opportunity
- Current scale
- Expansion plan
- Capital requirement
- Partnership opportunity

This becomes your CEO Investment Showcase.

DAY 2 • CONTINUED**BUSINESS GROWTH, DEALS & GLOBAL EXPANSION****17:00 – 17:30****NETWORKING****COFFEE & NETWORKING****17:30 – 18:15****CEO ROUNDTABLE****What Must Change for Africa to Become the World's Next Investment Destination?**

Small number of major CEOs.

No long speeches.

Moderator asks direct questions.

18:15 – 19:00**CLOSING PRESIDENTIAL / CEO DIALOGUE****Africa 2035: The Investment & Business Vision**

The final conversation should answer:

- Where is Africa going?
- What must happen next?
- Who will invest?
- Which industries will lead?
- What commitments can business leaders make?

19:00 – 19:20**WORLD CEO SUMMIT DECLARATION****The World CEO Summit Africa Business & Investment Declaration**

This could become one of your signature assets.

A short declaration covering:

1. Investment
2. Entrepreneurship
3. Job creation
4. Trade
5. Technology
6. Infrastructure
7. Sustainable growth
8. African business expansion

THE PROGRAMME ARCHITECTURE

A DELIBERATELY VARIED SUMMIT EXPERIENCE



Don't make the entire event panels.

FORMAT	PURPOSE
Presidential Forum	Continental vision & leadership
Ministerial Forum	Policy, reform & investment
Government Parastatal Forum	Public enterprise transformation
Keynotes	Prestige & big ideas
Presidential Dialogues	Government access
CEO Dialogues	Peer-level leadership
Invest In Sessions	Investment opportunities
Masterclasses	Practical knowledge
Investment Showcase	Deal generation
Sector Forums	Industry depth
Roundtables	Private discussion
Business Lunches	Networking
Gala/Awards	Prestige & recognition

This keeps the original character of your programme while adding the three government leadership layers.

LEADERSHIP STRUCTURE

VISION → POLICY → IMPLEMENTATION → EXECUTION → CAPITAL → INNOVATION → SCALE



01 • PRESIDENTS

Vision

↓

03 • DIRECTORS-GENERAL / PARASTATAL CEOS

Implementation

↓

05 • INVESTORS

Capital

↓

07 • STRATEGIC PARTNERS

Scale

World CEO Summit Africa

02 • MINISTERS

Policy

↓

04 • CEOS

Business Execution

↓

06 • ENTREPRENEURS

Innovation

↓

THE FOUR PILLARS

THINK • INVEST • CONNECT • DEAL

DAY 1 → THINK + INVEST

DAY 2 → CONNECT + DEAL

WORLD CEO SUMMIT AFRICA

Where Africa's Presidents, Ministers, Government Leaders, CEOs and Global Investors Meet to Shape the Future of Business and Investment.

ORGANIZER & CONTACT

SPONSORSHIP • EXHIBITION • DELEGATE PARTICIPATION



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